

INFORMATION ITEM #7

Regent Financial Advisory Ad Hoc Committee for Health Sciences Update (Doug Picha/Leslie Brunelli/Daryll DeWald)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Regent Financial Advisory Ad Hoc Committee for Health Sciences Update

SUBMITTED BY: Doug Picha, Regent Chair, Regents Financial Advisory Ad Hoc
Committee for Health Sciences
Leslie Brunelli, Executive Vice President, Finance and Administration/CFO
Daryll DeWald, Executive Vice President and Chancellor, WSU Health
Sciences Spokane

The reach of this ad hoc financial advisory committee has been adjusted to expand from a focus solely on the Elson S. Floyd College of Medicine to encompass all the Health Sciences at the WSU Spokane campus and across the WSU System. The committee is charged with providing strategic guidance and financial oversight for critical and key decisions that will influence the long-term sustainability and growth of the health sciences.

The committee is composed of the following members:

Doug Picha, Regent
Leslie Brunelli, Executive Vice President for Finance and
Administration/CFO
Daryll DeWald, Executive Vice President for Health Sciences and
Chancellor of the Spokane Campus
Jim Record, Dean, Elson S. Floyd College of Medicine
Ken Roberts, Professor and Chair, Department of Translation Medicine
and Physiology, Faculty Senate Chair-Elect
Dan DeNike, Vice Chancellor of Administrative Services, WSU Spokane
Brett Oglesbee, Senior Director of Finance and Operations, ESFCOM
Matt Skinner, Senior Associate Vice President and Deputy CFO

A preparatory meeting was conducted on January 3, 2025 in Spokane with Regent Picha, Leslie Brunelli, Daryll DeWald and Matt Skinner in attendance. At that meeting a summary of the past four years of financial operations were discussed to include the Spokane Administrative Unit, the Elson S. Floyd College of Medicine, the College of Nursing and the College of Pharmacy and Pharmaceutical Sciences. Additional operations that impact the financial context of the WSU Spokane Campus include the BAVI/Range/WSU Health entity and the Institute for Research and Education to Advance Community Health (IREACH). Materials developed set a starting point

for considering the financial implications of the current sources and uses, resulting in an unsustainable business model.

The examination of the annual financial operations extends to the impact of capital plans on future health science unit budgets and includes preparation of a proforma for projects now in development.

As part of the University's administrative review process, an assessment of information technology is underway directed by Vice President for Information Technology and CIO Tony Opheim. The Health Sciences IT Assessment aims to evaluate and optimize the IT infrastructure and services of the Health Sciences campus and colleges at WSU. This project will ensure alignment with WSU's strategic goals and enhance the efficiency, security, and effectiveness of IT resources as defined in the following objectives:

- Document Service Levels: Evaluate the service levels of IT support services to meet the needs of faculty, staff, and students, and explore improvements in responsiveness and efficiency.
- Provide Insight into IT Expenses: Use FY24 actuals and FY25 budget to identify IT-related expenses for staffing, operating, contracts, and equipment costs, ensuring alignment with financial goals.
- Evaluate Current IT Infrastructure: Assess the current state of IT systems, including hardware, software, and network capabilities, to identify areas for improvement and modernization.
- Review IT Risk Management Strategies: Focus on information security and align with existing WSU policies; review plans, processes, and resources for identifying, prioritizing, and mitigating IT risks.
- Analysis and Recommendations: Develop recommendations for identifying efficiencies, reducing risk, and optimizing IT resources.

It is anticipated that the committee will seek additional holistic reviews of administrative offices to include student affairs support and business, financial, research support, and marketing and communications.

Budget decisions will be made to affect the current 2025 fiscal year and planning for 2026 and beyond.

The first meeting of the committee is delayed pending schedules, but expected to take place in late January or early February. At the first meeting of the committee, members will establish a charter and outline a work plan to include reporting out to the Board of Regents.